



South Bend, Indiana *Progress Report*



2005

City of Champions

Mayor Stephen J. Luecke

“Building a 21st Century City”



21st Century City



Dear Friends and Neighbors:

I am pleased to present our 2005 Community Progress Report. In it, you will find updates and information about the many programs and services of our City, from business and technology, to arts and culture, to parks and entertainment.

The energy and effort critical to success are evident in our numerous advances and developments. As you browse through the pages of this report, you will notice all the marks of a champion: determination, teamwork, creativity, and resiliency, to name a few, present throughout our City.

A championship team works together to overcome hurdles. The City of South Bend has been exercising its creativity in maintaining cost effectiveness. Using innovation and new technology, we are streamlining our services for better efficiency as we continue to provide a level of service that rivals other areas around the state and country.

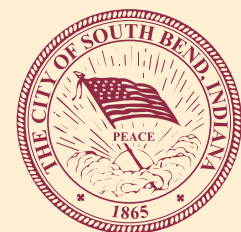
While the City of South Bend exemplifies the qualities and spirit of a champion, we must be mindful of the fact that champions always have room for improvement. We must keep moving forward, constantly striving to reach new heights and goals. The City needs your help to soar above and beyond our goals. I invite you to think both creatively and critically as you read through the Community Progress Report. Teamwork is essential to champions. Your feedback, questions, and ideas are critical as we work together to build a 21st Century City.

Enjoy the report, and keep up the Championship spirit!

Community
Health & Wellness
Arts & Culture
Maintaining the City
Progressive City
Innovation
Opportunities
Neighborhoods
Safe City

Sincerely,

Stephen J. Luecke
Mayor





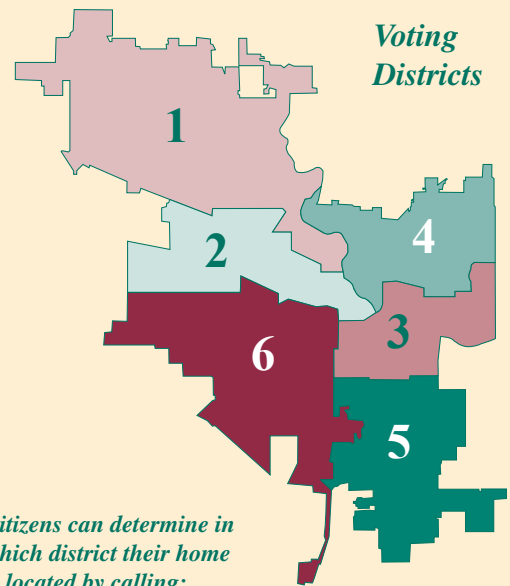
Dear Friends and Residents of South Bend,

On behalf of the members of the South Bend Common Council, I am pleased to present you with our city's 2005 Progress Report. *The mission of the Council is "to make certain that our City government is always responsive to the needs of our residents and that the betterment of South Bend is always our highest priority."* I am proud to say that all nine Council members work diligently toward that mission, and the information you will find in this Progress Report shows the steps forward we have made.

At the dawn of the twenty-first century, there was much speculation and anticipation about what might happen and how cities would respond and plan. Today, the question still lingers: what challenges and victories lie ahead for South Bend? Time can only tell, but judging from the championship efforts documented in this report, the future looks bright indeed.

Yours Truly,

Charlotte Pfeifer, President
South Bend Common Council



Voting Districts

Citizens can determine in which district their home is located by calling:

Voter Registration 235-9521

Common Council Meetings

Regular meetings are held on the 2nd and 4th Monday of each month at 7 p.m. in the Council Chambers located on the 4th floor of the County-City Building (northeast corner of Lafayette and Jefferson in downtown South Bend).

The deadline for filing proposed ordinances and resolutions is noon on the Wednesday before the

Council meeting. Such filings are made with the Office of the City Clerk located in Room 455 of the County-City Building. Agendas of all regular and special Council meetings and Council Committee meetings may be obtained from the City Clerk's Office.



Council Members



1ST DISTRICT
Derek D. Dieter (D)
e-mail: ddd Dieter@ci.south-bend.in.us
www.ddd1stdistrict.com

This year was the inaugural year for the "1st District Business of the Month" in which businesses in the district are honored for leadership and service contributions. Mack Tool & Engineering received an award for their service to the district and community. Further, there were major road repairs on Elwood, Bendix and LWW, along with streetscape improvements on Sherman and Portage, as well as a new intersection completed at Navarre and William. Development in the district has been extensive, with the addition of a new Walgreen's, Ziker's, and Hacienda, as well as the upcoming Portage Prairie, a \$550 million development project in which residents can walk, bike, or drive to nearby restaurants and jobs.



2ND DISTRICT
Charlotte Pfeifer (D)
e-mail: cpfeifer@ci.south-bend.in.us

The Second District has seen tremendous growth and revitalization during the past year. Downtown, Art Beat, the Knute Rockne Memorial, The Football Hall of Fame, new restaurants and the lovely streetscapes continue to be a huge community-wide draw. Further, the Grand Opening of the long awaited Studebaker Museum on Chapin Street exceeded all of our expectations. In addition, the restoration of Chapin Street and Martin Luther King Drive, from Western Avenue to Lincolnway West is just breath taking! Other developments in the second district include the restoration of the MLK Center and the resurrection of the Monroe Park Neighborhood Association, as well as improvement of the LaSalle Park playground equipment and public works activity in LaSalle Park. In addition, the LANA Partnership Center was relocated; the LaSalle Park Senior Center dedicated to William Ellison; and the Rebuilding Together program in the Near West Side neighborhood met with success this past year.



3RD DISTRICT
Roland Kelly (D)
e-mail: rkelly@ci.south-bend.in.us

There have been several exciting developments in the 3rd district this past year. John Adams High School has completed its \$55 million renovation project, while federal funding for a footbridge over the St. Joseph River and construction for Indiana University-South Bend residence halls south of the St. Joseph River is moving closer. The streetscape and façade improvements along Mishawaka Avenue and work done by the River Park Business Association have had a tremendous impact on the commercial corridor. The South Gateway Association has improved the southern entrance into the City and has worked very hard to remove undesirable businesses in the area.



5TH DISTRICT
Dr. David Varner (R)
e-mail: dvarner@ci.south-bend.in.us

2005 has been very good for the Fifth District and the entire southeast side of South Bend. Most prominent among the events was the opening of the Erskine Village on the site of the former Scottsdale Mall. The resurrection of a vibrant retail force on the south side will be further enhanced as other sites along Ireland Road add retail space and restaurants. Erskine Commons located just west of Michigan Street will add an additional 400,000 square feet of retail in 2006. Most popular of the many



4TH DISTRICT
Ann Puzzello
e-mail: apuzzell@ci.south-bend.in.us

The Fourth District has seen a lot of change during the past year, and great improvements continue to be made. These include the beautification of local parks like Fredrickson and Seitz, combating erosion problems along North Shore Drive, and improvements to our neighborhoods by partnering with Notre Dame, the City, Madison Center, St. Joseph Medical Center, and the Northeast Neighborhood Revitalization Organization. Further, we have made strides in improving safety during days with high traffic volume, particularly during Notre Dame Football games and have fixed troubled intersections.

things which make the south side a great place to live and work was a decision by the city to keep the "status quo" and improve as well as maintain the Erskine Golf Course. Universally liked by golfers of all ages and abilities the course will continue to serve all who visit. The proposed use of areas of the course as part of the storm water management plan through the creation of water storage and water hazards will enhance the beauty and add some new challenges to the play. Throw in a new and improved weight room and exercise facility at the O'Brien Recreation center and you can pretty much live, work and play on the south side. Why would you want to be anywhere else?



6TH DISTRICT
Ervin Kuspa
e-mail: ekuspa@ci.south-bend.in.us

6th District Key Achievements this year include repair, patching, and paving improvements to several streets in our area as well as the resurfacing of a number of alleys. Kenmore Street, from Sample to Ford, participated in the Model Block Program. The Weed & Seed program continues moving forward with many great programs, and the Neighborhood Centers have been busy chasing down graffiti. The childrens' play park, Friendship Station, at Belleville has been completed thanks to the collaborative efforts of all of the area Rotary Clubs, businesses, and organizations. We continue to build our district with the opening of several new businesses including a Spanish supermarket, dollar stores, clothing stores, an ice cream parlor, and new home construction in partnership with Habitat for Humanity. The 6th district is helping to build a 21st Century City by working together in our neighborhoods and in our city.



AT-LARGE
Timothy A. Rouse (D)
e-mail: trouse@ci.south-bend.in.us

As chairman of the Residential Neighborhoods Committee, I have overseen a number of initiatives that will improve key parts of our community. The committee champions various activities with Partnership Centers on issues related to the development and enhancement of our neighborhoods. To better understand the unique issues throughout the City, the committee members and I have taken a "plunge" into each of the five Neighborhood Partnership Centers located throughout South Bend to see, first-hand, these centers in operation. This is just another way that your council works to serve you and the neighborhoods of our great city.



CITY CLERK
John Voorde
e-mail: jvoorde@ci.south-bend.in.us

Historically, the Clerk's Office has been responsible for maintaining a record of City Council proceedings. All bills, resolutions, and minutes of any Council meetings are kept for public inspection. More recently, management of the Ordinance Violations Bureau, which records and tracks all parking and code violations with penalties of \$100 or less, has been added to the City Clerk's Office. Efforts to track appeals and collections, with the cooperation of the Legal Department, have seen the development of a more rational, equitable, and accurate records management system. Collaboration with the Controller's Office and Information Technology is ongoing and essential to process development.



AT-LARGE
Al "Buddy" Kirsits
e-mail: akirsits@ci.south-bend.in.us

During 2005, the Public Utilities Committee which oversees, but is not limited to, the activities of the Bureau of Waterworks, Bureau of Sewers and other related matters has worked with the council, the administration, and the CSO Advisory Committee to develop the Clean River/Healthy Neighborhoods Program. We are working diligently this year and will continue in the coming years to secure revenues to fund the largest public works project in the history of the City - the long term separation of the sanitary and storm sewers - an unfunded mandate issued by the Federal Government and the EPA. As the Clean River/Healthy Neighborhood project gets underway, city and area residents will benefit from a healthier river, less flooding, and substantial reduction of sewage backups. South Bend is a leader in reducing raw sewage overflows, gaining recognition in the 1990's from the EPA and IDEM. We will continue our efforts to protect our river as well as working on and supporting additional quality of life projects to enhance our neighborhoods, expand our river walks and bike lanes, and improve our overall public safety.



AT-LARGE
Karen L. White
e-mail: kwhite@ci.south-bend.in.us

During my years as a Council member, I have seen our city grow through a healthy economy, strong businesses, vital neighborhoods, a vibrant downtown, and extensive recreational and cultural opportunities. We continue to preserve South Bend's friendly, hometown atmosphere in which we can celebrate our rich diversity. The South Side continues to grow with opportunities for retail and commercial growth and our downtown area has experienced a wonderful transformation. Working with the administration we continue to move closer to our goal of making the City of South Bend a World-Class, 21st Century City.

Based upon this foundation and spirit of cooperation among City departments, significant changes can be anticipated over the next few years. Now that the City's new website is about to go online, our focus will shift to the process of digitizing City records. The accuracy, organization, and retrievability of records will be what should become a quantum leap in our ability to provide information for City policymakers and the public. The City Clerk's mission to serve the executive and legislative branches of City government and to make information readily available to the public shall continue to guide our energies.

Council Members



Community

City Plan

Since the process to develop City Plan, South Bend's first comprehensive plan in over 40 years, began in the fall of 2003, three milestones have been achieved, all with broad community input. When complete, City Plan will help guide the growth and development of South Bend over the next 20 years. First, the City Plan Vision was developed and adopted by Resolution of the Common Council in May 2004. Then the community's strengths and weaknesses were analyzed and published in the Current Conditions Report (2004-2005), released in March 2005. Potential "solutions" on how to build on strengths to overcome weaknesses were gathered in public meetings held in June and published in the City Plan Phase II Community Meetings: Summary Report, in July 2005. The June Community Meetings represented the major City Plan event in the second half of 2005. Ten meetings were organized to engage the public in offering solutions to the challenges presented in the Current Conditions Report. The meetings were widely publicized and open to anyone wishing to share their opinions. More than 400 people attended these lively meetings.

A complete draft of City Plan will be introduced to the community in early 2006 during an extensive public review period. To learn more about the planning process and the results of the community meetings, visit the City Plan website at www.SouthBendCityPlan.org.

Quality of Life

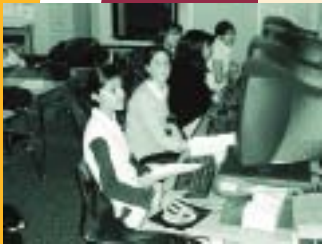
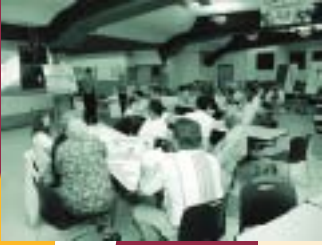
We remain strongly committed to making our neighborhoods the best they can be, and our revitalization efforts have a proud history, which continues today. During the first half of this year, the City of South Bend granted rehabilitation assistance to 59 homeowners through the South Bend Home Improvement Program. Our Housing Counseling services assisted 245 residents; mortgage assistance was provided through the Community Homebuyers Corporation to 16 families; as well as down payment assistance to an additional 17 families through the R.E.W.A.R.D. program. For information on housing and rehabilitation assistance programs, visit the Department of Community and Economic Development at the City's website: www.ci.south-bend.in.us.

In the Near Westside Neighborhood, the Rebuilding Together project helped to rehabilitate twenty-nine homes. The total market value of volunteer hours and the retail value of all materials and supplies totaled \$400,000. A dedicated website has been developed to disseminate information about the program and organization. \$14,000 in sponsorships of four houses, and a \$25,000 grant from the Wells Fargo Foundation were secured this year.

We also awarded more than \$1.8 million in other neighborhood and commercial corridor projects under our Streetscape/Public Works programs, for beautification and public safety initiatives.

The Mayor's After School Program Initiative

This initiative offers funding to both public and private school sites, churches, and non-profit organizations, for new and existing after school programming. Funding may be used for administrative and operating costs. Between August 2004 and June 2005, 20 applications were approved providing \$157,000 to important After School programs serving approximately 1500 youth in a safe and encouraging environment. Programs offer students tutoring, arts and educational opportunities, computer training, conflict resolution skills, and refreshments instead of returning to empty homes or unsupervised activities.



Health & Wellness



Recreation Activities

Attendance at Parks & Recreation activities, from camps to sports teams to safety classes was outstanding this year.

Camps included the Spring Fling, Kid's World, Camp Awareness, Charles Black, Hearts N' Parks, and Rum Village Nature Detective. In all nearly 500 children participated in these educational events.

This summer, the City provided the children of South Bend countless opportunities to play and exercise. Total attendance this summer at playground programs was 60,000, with 34,000 lunches being served.

Summer is a great time for athletics, and the members of our community were ready for action. The Summer Track program hosted 465 participants, 116 participated in the Riverside 4 Race, and almost 200 summer softball league teams were registered. The Kid's Triathlon was also a big success, with 600 participants, and more than 200 in the summer fun runs.

South Bend is also a great place to participate in aquatic activities. The City offers several facilities for swimming, including the Potawatomi Pool and the Kennedy Water Playground, as well as a number of aquatic activities. The Parks and Recreation department hosted Aqua Aerobics, Learn to Swim, Walk in the Park, and Family Swim this year, with more than 1,500 participants.

Recreation centers continue to be popular centers for health and wellness. The Martin Luther King and Charles Black Centers, with gymnasiums, game rooms, computer labs, senior citizens' rooms, and special event areas, have had thousands of patrons this year.



Advanced Life Support

In April of 2005, the Fire Department equipped its sixteen front line fire trucks with Advanced Life Support (ALS) equipment using Emergency Medical Services Capital Improvement Funds. South Bend's Fire Department is one of the first in the State of Indiana to outfit every piece of its fire apparatus with ALS equipment. The equipment includes an ALS Monitor, medication, Advance Airway equipment and basic EMS supplies. The fire trucks operate as ALS engines based on the availability of Emergency Medical Technician Intermediate (EMT-1) personnel on call, and allow fire personnel to begin emergency medical treatment when they are the first to arrive at an emergency.

Golf Courses

The late start of summer this year, added with the heat, humidity, and rain in July presented challenges for the golf industry this summer, but in the spirit of our City of Champions, it sustained the quality services it has provided for years.

Revenues from golf courses have increased 3% without any major fee increases. The rise is attributed to increased merchandise sales and cart rentals. Studebaker Golf Course revenue has gone from a \$1.44 loss per round to a \$1.00 gain per round.

The Global Positioning System (GPS), an added feature on golf carts, continues to be a valuable asset and revenue stream for our Golf Courses. Well over half of players at Elbel and Erskine Golf Courses are riding golf carts -- record highs. Revenue from GPS was more than \$70,000.

89,119 rounds of golf were played in 2005 and our golf courses have also hosted several high profile golf outings and tours including the Indiana State Amateur Qualifier, the Crime-stoppers Golf Outing, the Indiana State Junior Tour, the Parks Superintendent Scramble, which raised \$10,000 and had 156 players, and the first ever WAOR Long Drive Competition, which raised \$500 for the Ciara Home.

Our city's golf courses have hosted several events for the general public. Staff gave ninety-six free lessons during the PGA free lesson month, the Junior Tour had eight events and nearly two hundred participants, and nearly three hundred children participated in the Studebaker Junior Program.





Arts & Culture Cultures

Morris Performing Arts Center

Our downtown is buzzing with noteworthy performances, shows, museum exhibits, and dining experiences. The Morris Performing Arts Center and The Palais Royale continue to serve as Downtown's premiere entertainment venue and home to the Broadway Theatre League, South Bend Symphony Orchestra, and the Southold Dance Theater.

The Morris Center expects to attract more audiences with the recent unveiling of its new state-of-the-art marquee. The three-quarter million dollar marquee grabs people's attention with huge full-color LED electronic displays on each face with video capability, a speaker system in its ceiling, and four searchlights. The project, which rivals big city excitement and promotions, was funded entirely by contributions from the community.

The Morris Performing Arts Center was recognized nationally, placing 11th among venues with 2500 seats or less by *Pollstar Magazine*. The same magazine ranked the Morris Performing Arts Center 37th in the *Top 100 Venues in the World*, alongside Radio City Music Hall in New York City and Heineken Music Hall in The Netherlands. In addition, the Morris received the South Bend Tribune's Reader's Choice Award for Best Concert Venue, for the third year in a row, and the WNDU Viewers' Choice Award!

The Morris continues to draw music lovers as it presented a fifth year of *Fridays by the Fountain*, a free lunchtime concert series, held at the fountain in front of the Morris. It offered seven free concerts featuring local artists, in partnership with Sunny 101.5 FM and the South Bend Tribune.

New this summer, the Morris, along with The Vine Restaurant, hosted the "Train to Rock-n-Roll City," a fundraiser featuring four top blues/rock bands with the evening festivities climaxing with legendary blues pianist Pinetop Perkins on Jon Hunt Plaza. This outdoor summer concert utilized the grassy area for its stage and 'seating' area with the brick plaza sectioned off for serving food and beverage. Looking ahead to next summer, the Morris is contemplating hosting several outdoor concerts using this same format.

The Morris Bistro's new Dinner/Show package, which debuted in February, continues its success with the Bistro selling out nearly every show.

With many Bistro marketing and advertising efforts underway, lunch business is steadily growing, often serving large groups of business people from the downtown area as well as various community groups.

Palais Royale

Working closely with Century Center, the College Football Hall of Fame and the South Bend Regional Museum of Art, the Palais Royale has developed its first cooperative marketing piece, *We Shine Downtown*. This advertising brochure highlights the four unique City entities tied together by one common food and beverage service provider and their distinctive banquet facilities. Development of 30-second commercials focusing on the *We Shine Downtown* campaign is well underway.

The Palais recently hosted its first annual bridal show: *Bella, An Exceptional Event for Brides*. The one-of-a-kind bridal show featured two style shows, beverage and food sampling as well as demonstrations and displays from top area vendors in the beautiful, historic ballroom.

This year, the Palais Royale garnered the South Bend Tribune Reader's Choice Award for the second consecutive year.

Studebaker

Opening to the public on November 1, 2005, the Studebaker National Museum's priceless collection of wagons, vehicles and artifacts spanning 150 years of local industrial history is now in its new home at 201 S. Chapin St. This state-of-the-art museum reflects the design traditions of Studebaker buildings from the 1920s and 1930s. The Bullet Nose Gallery sports a Raymond Loewy-designed 1950 Champion convertible, spinning on a large turntable as cars appeared in a 1950s showroom. Similarly exciting is an authentic "Car Drop," reminiscent of actual Studebaker production. Hydraulic lifts in the Lower Level hold vehicle storage in "double-decker" fashion, so that all cars, even those not part of an interpreted exhibit, are visible to the public.



Century Center

Celebrating its' 28th year, Century Center remains a major downtown South Bend destination for public events. First quarter convention business brought a diversity of convention delegates to our community, including Mennonite Mutual Aid, Indiana Association of School Business Officials, Indiana State Bar Association, and the Indiana Economic Development Association.

Over the summer months, Century Center hosted several major corporate tradeshows for Godfrey Marine, Smoker Craft, Blacksmith Distributing and Odyssey Pontoon Boats. The Center's fall convention calendar included the Notre Dame Tax and Estate Planning Institute, Gleaner Life Insurance Society Convention, and the Association of Christian Schools International Mid American Regional Conference.

Collectively, Century Center's convention and tradeshow delegates represent millions of dollars in economic impact for our community. Last year's total economic impact study represented an impact of \$39.5 million, as well as \$5,535,402 in state & local taxes and 647 industry-related jobs.

The facility has continued its partnership with the South Bend Civic Theater, with their September performance of *Gershwin By George*. Century Center also remains a partner with the South Bend Chefs & Cooks Association, which held its annual chili-tasting contest in Island Park on October 9. Century Center also participated in Art Beat and another summer of the successful *Meet Me on the Island Series*.

Potawatomi Zoo

Celebrating 103 years of zoological service to our community, the Potawatomi Zoo continues to be a top attraction in the area. Indiana's oldest Zoo continues to improve upon the great services it offers.

One such service is the new zoo train, which operated its first full season this year. More than 50,000 visitors got on board. Train ticket sales go directly to fund animal exhibit renovations. This year's proceeds will help expand the lion exhibit for 2006.

There have been a number of living additions to the zoo this year as well! This June, a red panda cub, named "Lili," was born. This is the third cub born to the panda couple at the zoo. In addition, two new exhibits, featuring the DeBrazza's monkey and the African Ground Hornbill, arrived this year. An alligator snapping turtle also made a temporary appearance at the zoo, and more than 3,000 visitors came to see this prehistoric reptile in his traveling 700-gallon tank.

New features have been added to the zoo's appearance as well. Three new habitat murals have been painted in animal exhibits this year. Local artists painted durable and animal-friendly jungle murals depicting the places where animals live. In addition, the zoo staff enhanced the front entrance of the zoo by displaying a new decorative donor wall made from sculpted tiles. New green wagons were purchased for visitors to use and giant flowerpots were placed throughout the zoo grounds.



Arts & Culture



Maintaining the City

Code Enforcement

The Department of Code Enforcement strives to uphold ordinances governing our quality of life. The department works to rectify situations that either pose safety threats or compromise community beauty. During the first half of 2005, Code Enforcement's Abandoned Vehicle Specialist removed 377 unwanted and unsightly vehicles from our neighborhoods.

Participation has increased in the Neighborhood "Adopt-A-Block" program. The Near Westside Neighborhood kicked off Adopt-A-Block in June. St. Casimir's neighborhood is also forming its groups for this program.

Eight homes, which had previously been set for demolition, were saved by working with prospective buyers to complete full renovations of these unsafe structures and bringing new life to the neighborhoods in which they are located.

Improving and maintaining South Bend's housing stock and environmental enforcement are the department's most important areas of responsibility. In the first half of 2005, department inspectors performed 26,937 public nuisance, housing, zoning and vehicle inspections. Code Enforcement sent out 11,160 letters to property owners and its' crew cleaned 5,306 properties.

The department continues to assist neighborhood groups, organizations and citizens in cleaning up their neighborhoods. Code Enforcement assists Saturday morning cleanups by providing gloves, bags, rakes and sometimes even personnel to help make the effort a success. The department also removes all the debris at no cost.



Public Works

The Department of Public Works, which manages, preserves, and improves major city assets, delivers services daily that touch people's lives throughout South Bend. The Department helps to renew the crumbling infrastructure of our storied past while maintaining and building the water, sewer, and road foundation for today's economy and planning with a long-term sustainable vision for a better tomorrow in South Bend.

Public Works has been operating as efficiently as possible, with total wages down since the year 2000 by staff reduction through attrition and the use of technology. In addition, the cost of maintenance and decreasing fuel consumption has helped the department reduce costs without reducing services.

The Department is currently testing fuel additives that claim increases in fuel economy, as well as deliberating ideas for heat cost savings. It is planning ahead to balance improving streets, with extensive sewer work needed for more cost savings and efficiencies.

One of the department's innovative projects is the replacement of current street light technology with new LED lights, which will improve safety, as lights at certain intersections are equipped with a countdown-walking signal. Additionally, with LED lights, there is an increased life expectancy of the bulbs, which means a decreased need for bulb repairs and replacements.

At the annual Indiana Geographic Information Systems conference, South Bend received the distinguished "2005 Geographic Information Council's Award for Achievement" in the category of Large Communities: Land and Water Resources. This award was given to our city in recognition of the creative and practical applications of a geographic information system and the Wastewater Division's website.





Public Works (Continued) **Division of Streets**

The Street Department has worked hard to ensure safe, clean streets. This year, 302 blocks of streets were repaved. In addition, 475 blocks of streets were crack sealed and more than 560 tons of patching material was used to fill potholes around the City.

To enhance street maintenance, the division performs strategic cycles for work in spite of different job needs and continues to do so effectively. Last winter, nearly 7,000 tons of salt and more than 3,000 tons of sand were used to make streets safer during times of ice and snow. To help keep South Bend clean and beautiful the City is in its' seventeenth year, offering leaf pickup services at less than one dollar per month. Nearly 80,000 cubic yards of leaves were collected and delivered to Organic Resources to be recycled into high quality compost and mulch, thereby diverting them from the landfill and available free to South Bend residents. In addition, St. Joseph residents without access to leaf and yard waste pickup are offered services at a reasonable cost from the City's Organic Resources facility. Yard waste is accepted at \$3.65 per cubic yard and processed into organic mulch and compost which is free to city residents.

Water Works

Every citizen of South Bend relies on the Water Works Department, which continues to work hard to ensure that the quality of water in our community is superior. This is an impressive accomplishment, as the department provides water service to more than 120,000 customers with 43,000 individual accounts, pumps an average of 21 million gallons of water a day, and

has a distribution system with more than 538 miles of water main, more than 5,000 fire hydrants, and nearly 8,000 main line valves.

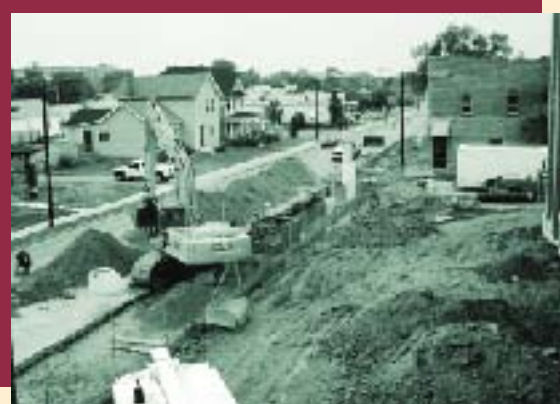
Water Works continues to make improvements to its infrastructure. In the northwest section of the city, a new well field was installed that will add the capacity to pump an additional seven million gallons to the water system. Additionally, a large water main extension was added to enhance reliability and public fire protection capabilities. Additional water treatment was done at the south well field, and a new booster station was added to provide system redundancy to the south pressure zone.

Division of Sewers

While undertaking one of the less glamorous jobs in the City, the Sewer Department provides this important service with efficiency and effectiveness by repairing and maintaining sewer infrastructure.

The department has set a goal of cleaning the entire sewer system every four years to ensure a clean and efficient system. We have invested one million dollars in sewer linings to prevent collapse and enhance flow. In addition, a team of engineers, scientist, and field operation personnel are working together on physical, chemical, and biological solutions to the chronic odor issues. 8,000 catch basins across our city are also cleaned once a year to keep debris from washing into the river. Proactive root sawing and vapor root treatment inhibits growth and reduces sewer collapses and backups.

The Sewer Department continues to clean and maintain Bowman and Clyde creeks and all retention basins, as well as adding to the beauty of our City by planting wildflowers in the basins.



Maintaining



Progressive City

Building

Residential investment continues at a rapid pace in South Bend. The Building Department issued 122 new home permits, with a total value of \$18,649,232, through the month of September. This is up 11.9% from 109 in 2004.

Economic Development: Annexation

Annexing territory into the City is an important economic development tool. In 2005, nine annexations were completed, resulting in the assimilation of 512 acres into the City, with a potential of nearly \$55,297,000 of assessed valuation on new project build outs. One of the largest annexations is Portage Prairie, which will blend industrial, retail, commercial, and residential and community activities in a planned unit development concept, providing heavily landscaped areas and extensive pedestrian access. The rise in single-family building permits can be attributed to new homes being built in areas that have been annexed in both the northwestern and southern edges of the City.

Airport Economic Development Area

The Airport Economic Development Area has seen an unprecedented amount of growth during the past few years. This year, Woodwind & Brasswind, a worldwide provider of musical instruments, constructed a huge warehouse and exciting new retail store. Other business construction projects in the area include the Weiss Home Design Center, a new Walgreen's at Bendix & Cleveland, and the Clocktower Center, which hosts a number of commercial tenants, including Ziker Cleaners and Hacienda. In addition, the old Walgreen's store was saved from demolition and has been remodeled into an AutoZone.

The relocation of Bendix Drive has been completed, with landscaping and signage. The new Bosch campus is taking shape. In addition to changes around the Bosch building, Olive Road and Nimitz Parkway have also been improved.

South Bend Central Development Area (SBCDA)

This year was exceptional for development downtown with the opening of O'Sullivan's Crossing, Nicholas J. Salon, The Spurious Fugitive Art Gallery, Sit & Knit, The Chicory Cafe, Club Fever, and the South Bend

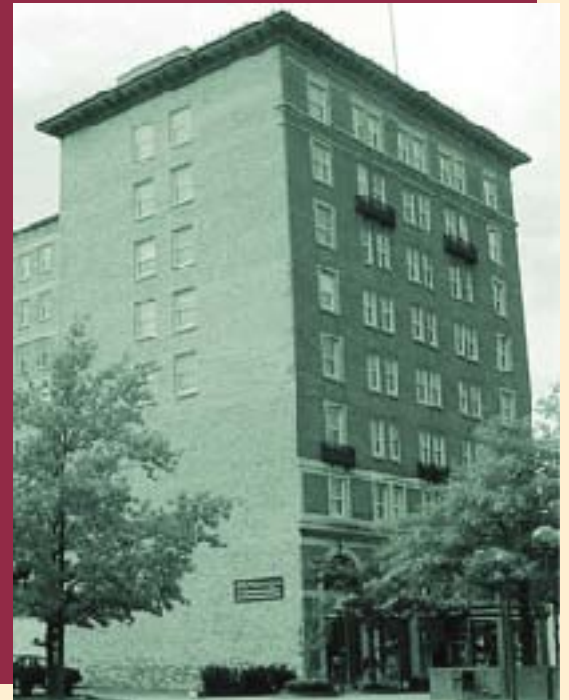
Community School Corporations's \$6 million investment in new office space under construction on St Joseph Street.

Hotel LaSalle, one of the centerpieces of our City's history, received nearly \$160,000 in property maintenance and necessary upgrades to enhance the desirability of this landmark. Investment includes vault repair, to ensure that the sidewalks over the hotel's vaults remain safe, and roof repairs to protect the upper floors.

The assets and license of the former Benchwarmers were acquired by the city. The interior of this former trouble spot in the downtown area has been cleaned up and the property is now on the market.

The Rink Riverside building on Colfax and Sycamore Streets, acquired recently by the City, has been demolished. This area is prime real estate and a key site for future growth in the downtown area. Several interested parties have already contacted the City about the site, and we look forward to exciting new development in the future. A request for proposals for development on this site has been issued.

Other ongoing projects in the SBCDA include the comprehensive plan for the East Bank, requests for proposals for the former Osco's store, redevelopment of the former Senor Kelly property in conjunction with its new owner, the garage project at St. Joseph and Jefferson, Hotel LaSalle, and continued work with Downtown South Bend, Inc.





Oliver Buildings & Industrial Park

This year, the City will continue the revitalization of the former Oliver Plow Works. The keystone development of the Oliver project was the restoration of the Oliver Boilerhouse and smokestack by the City and Rose Brick & Materials, Inc. The project received a Golden Trowel Award from the International Masonry Institute for the “best masonry restoration project in the region for the masonry restoration of the structures”, which leveraged a \$1.5 million private investment in this area.

The demolition of Oliver Plow Works is now complete. Forge Shop #2 along Arnold Street has been demolished and plans are underway to complete the project by selling land for industrial development. Plans to conduct groundwater cleanup at this site will soon be underway, attributable to the recent award of an EPA Grant in the amount of \$200,000.

Other projects in the works for the Oliver site include a memorial to the Oliver Chilled Plow Works, in partnership with a local Oliver historic group and Rose Brick, as well as plantings and other improvements to the infrastructure serving the Oliver Industrial Park.



South Side Development Area

New retail opportunities including Kohl’s, DSW Shoes, and Bed, Bath, & Beyond, are providing exciting and fun shopping on the Southside. All of the new restaurants are a hit! The parking lots are full, and the feel of the new “village” concept is becoming more and more obvious each week.

Private investment continues throughout the Erskine Hills development area. Martin’s Supermarket led the way with their expansion and upgrade, investment at Broadmoor Plaza brings a totally revamped Kroger’s and Staples, and on the east end of Ironwood there is a new CVS and a reconstructed Speedway Service Station.

As you travel west along Ireland, more investment continues with the new Ziker’s Cleaners, and several renovations and reconstruction projects along South Michigan Street, including Wendy’s, KFC, Instant Lube, MFB Bank at Fellows Street and the half million dollar conversion and updating of K-Mart to a new Sear’s Essential store.

Last, but certainly not least, Erskine Commons is moving full speed ahead with preliminary work for Lowe’s and site work for Wal-Mart underway. Both stores are expected to be open in late fall 2006.

While shopping is often hectic, be sure to take advantage of your options on South Bend’s Southside. You will find great stores, great restaurants, and traffic is a breeze!



Progressive City



Innovation

MetroNet

One of the most exciting projects that will position South Bend on the map of technology competitive cities is the Metronet. Throughout the summer and fall, the City of South Bend has been making the companion infrastructure improvements necessary for the implementation, in conjunction with St. Joe Valley Metronet, Inc., of a 40-mile loop of carrier neutral fiber optic cable which is being installed in city conduit.

Seven visionary local institutions have joined with the City and Project Future to incorporate the St. Joe Valley Metronet, Inc. They have also pledged sufficient funds to build out the Metronet fiber loops and to provide operating support for its first three years. These institutions are eager for the connectivity and competitive voice, data, and video services environment which will benefit education, healthcare, business, government and the public.

The MetroNet will allow communication companies, colleges and universities, medical facilities, financial institutions and other private businesses and public institutions to network with each other and provide broadband connectivity services through the fiber. It will also connect users to the vast array of transcontinental fiber that runs through South Bend along the railroad and Toll Road rights of way. Because of our location, South Bend has access to several times the amount of long haul fiber than even much larger cities.

One local entrepreneur has already utilized this fiber to provide local connectivity to transcontinental fiber lines in Chicago and serves as a host center for more than twelve regional or national service providers in one South Bend location. Another entrepreneur has a 24/7 Network Operating Center and disaster recovery data center facilities.

Leveraging technology for the future, Metronet will spur innovation and growth because of the ease in transmitting large amounts of data. It will help us retain businesses and attract new investment and jobs to our city with the establishment of data centers and real-time backup of critical business data.



Studebaker

A number of ambitious projects are being undertaken to renew the former Studebaker factory property. TRANSPO will partner with the City in the demolition and redevelopment of the former South Bend Stamping Plant. The City has removed eight hundred cubic yards of petroleum impacted soils already at this site, with funding through an Indiana Development Finance Authority grant.

The City recently awarded a contract for the demolition of the former South Bend Stamping Plant. This is the largest demolition project that the City has undertaken and will clear almost half of the former Studebaker buildings in Area A, which is south of the new South Bend Police Station.

Finally, the Redevelopment Commission has entered negotiations with Norfolk Southern for purchase of the seven-acre former Studebaker rail yard. The City has also worked with DLZ Indiana, LLC to create a layout for the new industrial park that will be created after the demolition of the former South Bend Stamping Plant and the remaining former Studebaker buildings south of Sample Street.

Applied Technology

The City's Police Department leads the way in the latest investigative technology. The Automatic Fingerprint Identification System (AFIS), and Integrated Ballistics Information System (IBIS), are in place and producing positive results linking fingerprints and guns to offenders. This revolutionary technology has taken the South Bend Police Department Forensics Laboratory to a new level of scientific evidence analysis. In fact, with the addition of the IBIS computer terminal and a full-time ballistics examiner, the South Bend Police Department has one of the finest forensic firearms labs in the region.

To add to these technologies, the department's Uniform Crime Scene Technician program has been given an added boost by implementing a dedicated mobile crime scene processing unit. Now, uniformed crime scene specialists can bring high-level technical forensic equipment directly to a crime scene to help secure evidence.

Our City's eleven fire stations are now on-line with the City's computer system. Every firefighter has a City e-mail address improving and enhancing communications within the Department and across our community.

Opportunities



Commercial Corridors

Through an annual investment of one million dollars, our Corridor Program encourages beautification and the economic revitalization of the City's commercial corridors. This year, through the dedicated efforts of everyone involved in the program, sixteen Façade Matching grants were awarded to corridor businesses with a total investment of \$289,188. Highlights include Western Avenue, which set the bar with a complete building renovation for a new business called Botello's Jasmine Ice Cream Shop, a face lift at the well known House of Andala on Miami Street provided a fresh new look, the new sign, landscaping and paint job at the Darrell Raines State Farm Insurance Agency on Portage Avenue was a real winner, and on Lincolnway West Kuert Concrete made a huge impact through parking lot improvements and new landscaping.

Most importantly, the partnership with commercial corridor groups continues to overcome obstacles and improve each of the five corridors in many unique ways. Just to name a few, fourteen flower planters were installed at key intersections on Lincolnway West to provide a splash of color. South Michigan Street efforts focused on problem property acquisition that will result in the expansion of the Real Services Campus and new sidewalks and streetscape work. New streetscape improvements were installed along Western Avenue that included distinctive lighting and landscaping elements that have improved the shopping experience at Phoenix Plaza. Miami Street focused on streetscape beautification but also launched a series of business recruitment/retention efforts that were successful. Two key intersections along Portage Avenue were enhanced to improve pedestrian and vehicular safety and a very attractive marketing brochure was also produced.

Mishawaka Avenue is not an official Commercial Corridor but it too has made significant improvements with the City's help. Luigi's Pizza and businesses nearby as well as Palmer Funeral Home all received façade matching grants for new awnings, painting, and windows. New decorative street lights and crosswalks were also installed at key intersections and provide a renewed shopping experience. All of the efforts are keeping "The Avenue" a convenient and vibrant commercial area not just for the River Park Neighborhood but others close by.

While challenges remain, the targeted private business investment, cutting edge planning and homegrown leadership reaped rewards that continue to make South Bend's commercial corridors a vital part of the City's neighborhood, retail and industrial revitalization.

Youth Grants

So far in 2005, \$17,800 has been awarded to ten different programs in our community, ranging from a "Block Blast," "Arts Under the Stars," and assisting with travel expenses of track and basketball teams to out-of-state competitions, as well as funding for two groups to attend a national youth development conference in Dallas, Texas.

Good Neighbors/Good Neighborhoods - Building Blocks Grant Program

The Mayor's Clean City Initiative promotes efforts to build a clean and green City. The Building Blocks Grant (BBG) program has created opportunities for community members to become involved in beautification projects since 1998. A total of \$80,000 was allocated for the 2005 season and more than \$350,000 in awards has been invested since the program began six years ago. The BBG program awards individual grants up to \$125 and group grants up to \$2,500 for landscaping items used to beautify front yards. These improvements advance the overall quality of living in our neighborhoods. From January through June, 513 residential, church and not-for-profit properties have taken advantage of the BBGs.

Residential Enhancement Matching Grant Program (REP)

Since the beginning of the year, the REP has awarded forty-five grants totaling more than \$289,616 to neighborhoods including the Westside, River Park, Rum Village, LaSalle Area, Near Westside and Kenmore Street Model Block.

Safety

The South Bend Police Department extends opportunities to community members to help keep South Bend a Safe City. The programs, *Volunteers in Policing (VIP)* and *Civilian Volunteer Officer (CVO)* corps, make partners of our neighbors to help keep South Bend a Safe City. This summer, a CVO unit on patrol located a lost, elderly person with Alzheimer's disease and brought her back to safety.





Neighborhoods

Northwest Neighborhood Revitalization Organization (NNRO)

The NNRO is the facilitator for five local funding entities; Notre Dame, Memorial Hospital, St. Joseph Regional Medical Center, Madison Center and the City of South Bend. It has partnered with South Bend Heritage Foundation to renovate a number of homes in the area, build new homes, make plans to build townhouses from Napoleon St. to Howard St. on Eddy, reconfigure and rebuild in the Georgiana /Burns Street area and make significant improvements to Coquillard Park.



Neighborhood Resources Corporation (NRC)

The NRC is a non profit organization whose mission is to build and foster neighborhood organization capacity in the City of South Bend. In an effort to increase participation and empower neighborhoods, the organization provided eleven scholarships for neighborhood residents to attend the Neighborhoods USA Conference in Sacramento, California and eight scholarships to attend the Regional Neighborhood Network Conference in Muncie, Indiana. NRC also sponsored the Citywide "National Night Out Against Crime" event along with a number of other activities directed at assisting neighborhoods.



Weed & Seed

The Weed and Seed program, a federally sponsored community-based program whose purpose is to "weed out" negative and "seed in" positive influences in our neighborhoods,

embraces a multi-level approach to neighborhood restoration. The South Bend Weed and Seed program is in its third year of a five-year strategy plan, and has been designated a "model" program for other cities.

During the past two years, the strategy has focused on increased law enforcement in neighborhoods, as well sponsoring several anti-drug, anti-graffiti, and anti-gang activities.

This year, the City received a \$100,000 Supplemental Grant from the U.S. Department of Justice for public safety programming in the LaSalle Park Neighborhood. This is in addition to the \$224,956 grant awarded in February 2005. Total dollars awarded to date is \$748,000. South Bend was one of thirty-eight communities to receive the award, as part of the Public Housing Safety Initiative sponsored by the DOJ and Housing and Urban Development Department. Grant funds are earmarked for investigating, prosecuting and preventing violent crime and drug offenses, in the LaSalle Park Neighborhood, along with funding programs for at risk youth to enhance educational and employment opportunities. Moreover, additional instructors have been added to the After School Programs at two Safe Havens in the area. Additionally, over 125 graffiti sites were painted over this summer and fall through the graffiti removal program. Thirty three homes of senior citizens were secured through the residential security program, and the tennis program continued for a second year at LaSalle Park.



The Neighborhood Safe Activities & Coloring Book

- St. Adalbert's School
- Harrison Primary Center
- Holy Family School
- Navarre Intermediate Center

Funded by the South Bend Weed & Seed Alliance, Inc.

Neighborhood Parks

Several parks across the City have been enhanced this year. At Potawatomi Park, posts were installed around the park to ensure traffic won't enter the premises. Eight new concrete picnic pads were put in, along with new Texas Grilles, and the large shelter was completed, along with the installation of new picnic tables and lighting. Potawatomi Pool also received new sidewalks, roof repairs, and new water heaters.

A new sidewalk was installed at the Rum Village Nature Center and the electric system was upgraded to accommodate the Old Fashioned Summer at Rum Village Festival. Because of the continuing success of this event, more work may be scheduled in the future, to accommodate larger crowds!

Belleville Park saw the construction of a new kid-designed play structure called "Friendship Station" which was funded and constructed through a partnership with the area Rotary Clubs, Junior League, and many generous foundations, businesses, and individual donors. The Parks Department labored with volunteers from across the community, young and young at heart, for over a week to bring the play area to

life. It is an outstanding example of what can be achieved in our neighborhoods through cooperation and volunteerism.

A water sprayground and new electrical service was installed at Coquillard Park. Brownfield Park and Sorin Mini Park each received new play structures this summer as well, and many other parks received routine maintenance to ensure a quality experience for visitors. The trestle bridge at Howard Park, which had been damaged by vandalism, was reconstructed, and wooden handrails and new lighting were also installed. Kennedy Park's baseball and softball fields were upgraded, and the boat dock at the Memorial Park boat launch was reconstructed.

Neighborhood Task Force

Members of the Police, Fire, Legal, and Code Enforcement Departments regularly participate in the "Neighborhood Task Force," an initiative sponsored by the Mayor's office. This Task Force discusses neighborhood concerns as they are reported and pools multiple department resources to solve issues and to enhance safety in residential areas of our city.



FRIENDSHIP STATION

Neighborhoods



Safe City

Ensuring the safety of citizens is a top priority for a municipality, and the departments responsible for this task in South Bend continue to demonstrate Championship efforts. Each day, countless city employees, concerned citizens, and public servants work to ensure that our community continue building, a Safe City. The following achievements demonstrate our successes.



Safety and Risk Management

The City of South Bend is committed to increasing the level of safety and safety awareness throughout all its departments and the community as a whole, by providing complete safety training, accurate record keeping, and compliance with all local, state, and federal safety regulations.

Education of City employees is the key to increasing safety throughout the community. Annual training is conducted on OSHA standards, Traffic Control and Work Zone Safety Set-Up, Forklift Certification training, Fall Protection training, Chain Saw Certification, Lockout/Tagout, Confined Space Certification, Trench and Excavation Certification training, Personal Protective Equipment, Blood-Borne Pathogens material handling, and many more. Training reduces the frequency and severity of injuries, and lowers the associated costs of treatment and insurance. Injury claims by City employees have been reduced by 26% and incurred costs have dropped 30%, and are trending at a steady average in 2005.

The City presented its second annual Safety Fair to the community in October, providing information about neighborhood security, traffic and construction zone safety, fire safety and crime prevention, and many other topics.

The City of South Bend is committed to reducing accidents and injuries to employees and residents, as part of the Mayor's Safe City initiative. Safety is everyone's business!



Animal Control

South Bend Animal Control promotes spaying and neutering of all animals in an effort to stop overpopulation, to reduce the spread of disease, and to decrease the rate of euthanasia of unwanted and sick animals.

As part of its efforts to reduce South Bend's unwanted and abused animal population, Animal Control partnered with Pet Refuge, a

not-for-profit animal shelter, to provide low-cost spay/neuter clinics by the Neuter Scooter, a mobile cat care facility. More than 1800 cats were spayed or neutered, and received a 4-in-1 shot, which included rabies vaccination. This service was provided for a cost of \$40 per cat, compared to \$200 at most veterinary clinics for the same procedures.

In addition, Animal Control continued its campaign against illegal pit bull fighting, by rescuing numerous dogs from various properties around the City. In one location alone, 14 dogs were rescued!

Fire

Reserve Storage Facility

Work has been completed on a 64 ft. x 140 ft. vehicle storage facility, located at the City's Equipment Services facility on W. Sample, for reserve fire trucks, ambulances, and other specialized vehicles. The need for this storage space came about, in part, due to the Fire Department's departure from Fire/EMS Station 13 on West Ireland Road in June, to allow for new development, and to ensure 24-hour availability of additional emergency vehicles. The new storage facility provides centralization for mechanical repair services, reduces downtime of vehicles to return to service, and saves on fuel costs, which results in overall savings to the department.



Fire (Continued)

Efficiencies/Economics

The South Bend Fire Department recently completed refurbishing one of its fire trucks. The original pumper truck was built in 1992 at a cost of \$193,000, compared to the cost for a similar vehicle today of \$280,000. The main factor in selecting this truck to be refurbished was its excellent mechanical condition, although in need of major body work. Refurbishing the truck will extend its life by more than a decade.

The truck was refurbished by a local Indiana company at a cost of just over \$56,000 saving the City about \$220,000.

Training & Recruitment

In February of 2005 the South Bend Fire Department hired eight new civilian Firefighter Recruits. Training for the recruits consists of a twenty week training session, which a recruit must successfully complete before becoming a member of the South Bend Fire Department. Included in these twenty weeks are programs which allow the recruits to meet the requirements for state certification as a Firefighter I & II, Hazardous Materials First Responder, Emergency Vehicle Driver, Vehicle Extrication and Emergency Medical Technician.

Training does not end for the South Bend Firefighters after Recruit School. Our Firefighters continue training throughout their entire professional fire service career.

Police

Building Renovation

The South Bend Police Department Headquarters & Regional Training Facility is officially operational. With a state-of-the-art training classroom, indoor shooting range, and fitness center, the department has all the tools it needs to instruct both police officers and members of the community. Open since mid-May, the facility has already hosted a number of public meetings and professional law enforcement seminars.



Crime

Crime in South Bend fell 5% during the first half of 2005, thanks in part to the South Bend Police Department, whose principal mission and goal as a department is to reduce crime and protect the citizenry.

Terrorism Preparedness

During the first half of 2005, the department made great strides in preparing and training its personnel to address homeland security issues. The South Bend Police Department's Bomb Squad acquired a bomb disposal robot and other pieces of high-tech equipment to make the community safer in the event of an explosives incident. Meanwhile, all personnel have been issued specialized Personal Protective Equipment that will allow officers to keep working in the midst of a biological, chemical, or radiological hazard.

New in 2005, the Tactical Rifle Program places tactical weapons in the hands of specially trained officers to help the police combat well-armed criminals. These efforts demonstrate the South Bend Police Department's commitment to service and public safety in light of being placed in harm's way. In addition to the above efforts, 2005 has seen the implementation of the Department's Civil Unrest Team (CUT). Trained and fully operational, the team stands ready to respond to any civil disturbance.

Additionally, the South Bend Police Department has added a new Bomb Squad truck, SCBA equipment, and a state of the art bomb x-ray unit, which further enhances the Homeland Security infrastructure for the entire Northern Indiana region that our unit serves.

Improved Communications

Police interdepartmental communications needs have been addressed by new sophisticated radio equipment. This equipment allows police and other public safety personnel to communicate seamlessly, regardless of differences in radio frequency. This has routine public safety applications, but it is particularly useful in large-scale incidents that might require assistance from the State and Federal level.



Safe City



Police (Continued) **Information Sharing**

The police department assists in monitoring and responding to neighborhood and environmental issues by information sharing between City agencies and by tracking issues. The South Bend Police Department has, to date, forwarded more than 1,000 “tracking forms” to other City departments, which document concerns that range from trash in an alley, to a leaking water main. Many of these forms are completed by two outstanding volunteer units, the *Volunteers In Policing*, and the *Civilian Volunteer Officer Corps*.

Community Outreach

The department has reached out to South Bend residents and various community groups in an effort to solidify bonds between these integral parts of our City. Whether helping with neighborhood trash pickups, Habitat for Humanity projects, or community rallies to end violence, the men and women of the South Bend Police Department are always ready to lend a hand.

In addition to working with outside organizations, many police-sponsored programs are designed to make inroads with our community. For example, our department is working diligently to reach out to young people and make a difference in their lives. So far this year, our Youth Recreation Program, Youth Tennis & Golf Programs, and Citizens Police Academy have had great success. The Police Department has sponsored two Anti-Bullying seminars for parents and educators, and a separate component

for children. Additional School Resource Officers have been placed in the middle schools to help carry the message of anti-violence and anti-bullying on a daily basis.

Many of the youth programs illustrated above were paid through the U.S. Attorney’s *Project Safe Neighborhood, Youth Violence Reduction Program*, which provides funds for a variety of anti-violence related kid’s programs.

Training and Recruitment

During the first half of 2005, Training and Recruitment hired fourteen new police officers, conducting hundreds of hours of testing and training. This small, yet effective unit has clearly made an exceptional effort in keeping the department’s effective force at its necessary operational level.

In addition to this increase in personnel training for 2005, there is another large group of supervisory officers attending this year’s session of the Police Executive Leadership Academy (PELA). This 160-hour class is an intensive program that teaches the latest command and leadership techniques. By emphasizing consensus management techniques, the department can count on consistency in rules, motivational methods and discipline.

Partnerships

The Police Department’s partnerships with Federal Law Enforcement have greatly benefited the South Bend area. Currently, the *Project Disarm* task force, comprised of local law enforcement in partnership with the bureau of Alcohol Tobacco Firearms and Explosives, has netted 86 Federal indictments of criminals caught with guns in our area.



Safe City

Operating Budget

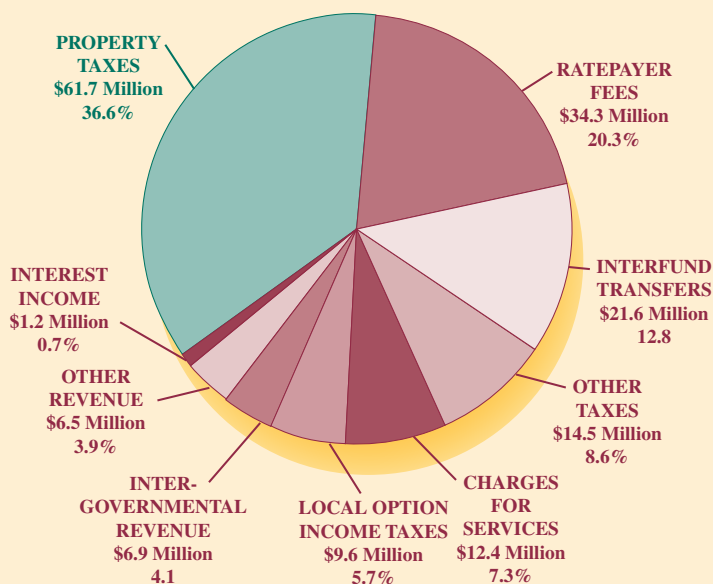


During 2005, the City of South Bend continued its policy of maximizing its resources to provide a level of services to residents that rivals that of larger cities. More importantly, South Bend remains steadfast in our goal of maintaining a balanced budget in spite of declining revenues, and in continuing to address both current and future needs, through sound financial management.

Unlike other cities around the state and country, South Bend is not reducing services to our residents, eliminating positions or reducing salaries, or depleting our reserve funds. Instead, through the championship effort of departments and divisions across the City, we are working hard to reduce our costs through the use of new technology and best practices, and we are maintaining our reserves to manage our cash flow and preserve our debt rating.

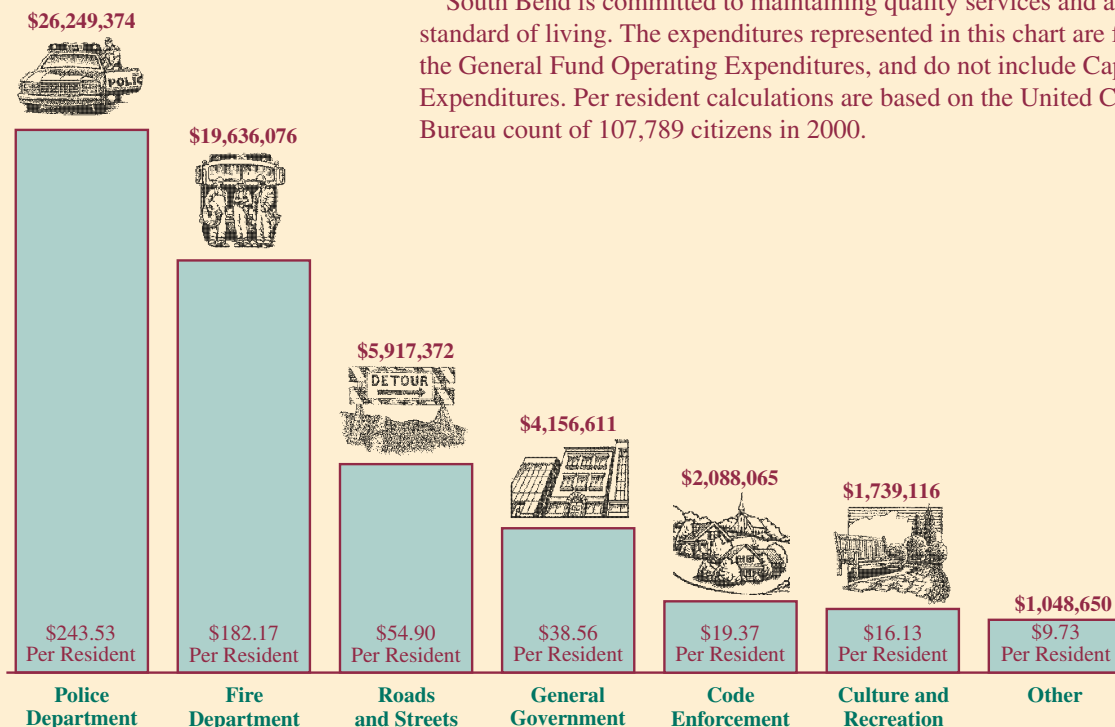
Revenues

While the City's largest single source of revenue is property tax, over 60% of the City's revenues are generated through other sources. Although a city's options for collecting revenues are restricted by state law, South Bend continues to be proactive in seeking federal and state funds and other alternative sources to increase revenues. At the same time, every department has been empowered to develop the most cost efficient delivery of services possible.



Expenses

South Bend is committed to maintaining quality services and a high standard of living. The expenditures represented in this chart are from the General Fund Operating Expenditures, and do not include Capital Expenditures. Per resident calculations are based on the United Census Bureau count of 107,789 citizens in 2000.



Note: Police Department Fund includes expenditures from the Communications Center, Building - Maintenance, and the Board of Safety



Capital Budget

The Capital Budget is separate from the Operating Budget and funds expenses for capital improvements and additions to the City.

General Fund

\$8.9 Million

- Palais Royale Improvements & Equipment
- Downtown Garage/Office Project
- Studebaker Demolition
- Central Services Parking Lot
- Vehicles & Equipment - Police, Streets
- Computer Equipment & Upgrades & UPS Software - GPS, GIS, Police, General City
- Building Maintenance Equipment
- Garden Tractors, Mowers, Blowers, Other Equip. - Code, Central Svcs.
- Portable Radios
- Digital Cameras
- General Office Equipment - Streets, Police, Admin & Finance
- Office Remodeling - 12th & 13th Floors, County-City Bldg.
- Curb & Sidewalk Program
- Lamppost Lighting Program
- Organizational Support to:
Near Northwest Neighborhood, Neighborhood Grants, Northeast Neighborhood Revitalization Organization, Youth Grants, Police Recreation, Hope Rescue Mission, Real Services, Charles Black Ctr., Workforce Diversity, Minority & Women Business Development Council, Urban League, Healthy Communities Initiative, Historic Preservation Commission, Arts Everywhere, La Casa Neighborhood Partnership Ctr., Rebuilding Together, Weed & Seed, West Indiana Ave. Plan
- Leeper Park
- Miami & Mishawaka Ave. Streetscaping
- City Plan
- Volunteers in Policing (VIPs)
- Downtown Patrols
- Community Oriented Policing (COPs)

County-Option Income Tax (COIT)

\$8.6 Million

- Howard Park Trestle Bridge Repair
- Park Maintenance Building
- Building & Land Acquisitions:
Key Industries & Demolition, Macri Development, TJX, 412 S. Lafayette, Southside Master Planning
- Retail Study
- Walking Bridge & East Race Bridge
- Fredrickson Park
- Brownfield Cleanups
- South Bend Dam Repairs
- New Project Designs
- Land Improvements:
North East Dev. Area, Studebaker/Oliver, Central Dev. Area, South Side Area
- Building Improvements:
Martin Luther King Ctr., Elbel Golf Course, Fire Stations 2 & 9 - Design, Sample-Ewing Area - TJX, Debt Service on earlier projects
- Commercial Corridors:
Western, Lincolnway West, Portage, Miami, South Gateway
- Downtown Lighting
- Good Neighbors/Good Neighborhoods
- After School Programs
- Downtown South Bend, Inc.

Parks Dept. Capital Funds

\$500,000

- Coveleski Improvements & Upgrades
- Park Police Vehicles
- Equipment - Forestry, Golf Courses, Ice Rink, Picnic Areas, Fitness Ctr., East Race
- Potawatomi Zoo - Path, Train Station Upgrades, Building Improvements, Equipment, Signage, Animals, Exhibits
- Softball Field Upgrades



EMS Capital Funds

\$625,000

- Vehicles
- Computer Hardware & Software
- Building Improvements
- Equipment

Street Dept. Capital Funds

\$4.3 Million

- Road Improvements (Eddy St., Ireland Rd., Michigan St., Napoleon St. - Design, Olive/Western, Ewing/Fellows, Portage, Chapin St.)
- Vehicles & Equipment - Leaf Pickup

Solid Waste Capital Funds

\$58,000

- Equipment
- Computers

Water Works Capital Funds

\$285,000

- Water Main Extensions
- Building Improvements - Edison Plant
- Equipment & Materials

Sewer Capital Funds

\$5.4 million

- Vehicles & Equipment
- Memorial Hospital Sewer
- Chapin St.
- Ewing Ave.
- Park Ln.

Environmental Services

\$968,000

- Buildings & Building Improvements (Waste Water Treatment Plant, Control Gate - I/N Tek/Kote, Organic Resources)
- Computer Equipment & Networking
- Materials & Equipment

Total Capital Improvements Fund

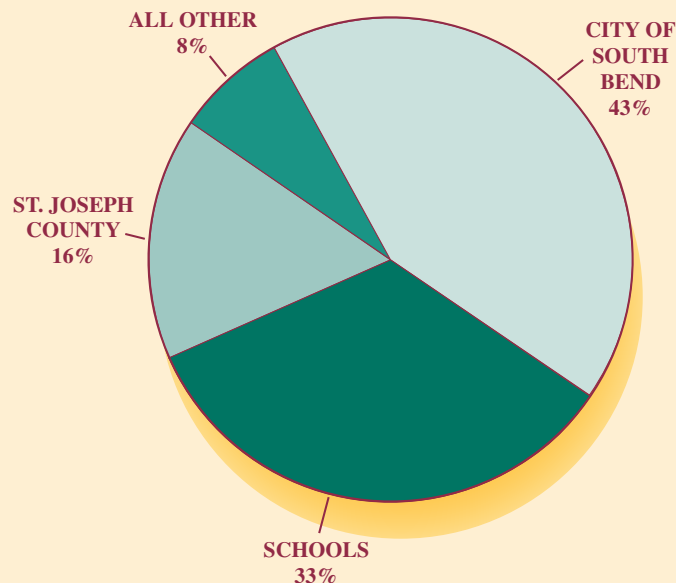
\$30.6 Million

Capital Budget

South Bend

Property Taxes fund:

Taxes collected from South Bend Citizens are distributed among several other government entities as well as the City.



For More Information Contact

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or visit our website at:
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COMING SOON New Website:

www.SouthBendIN.gov

